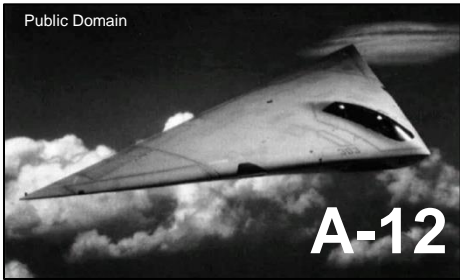


Impaired Programs – A New Review Process

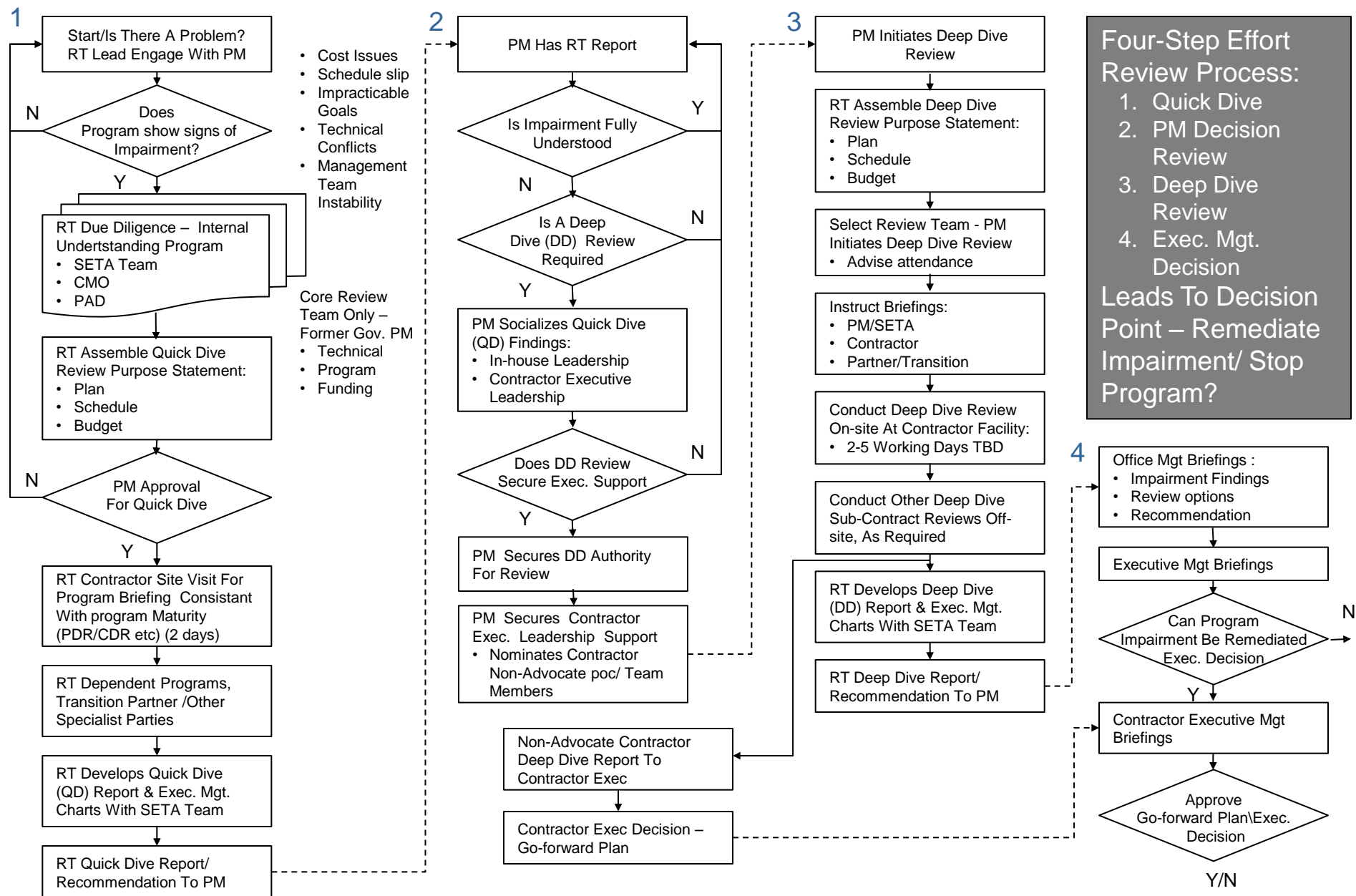
Business Model - Remediation Method



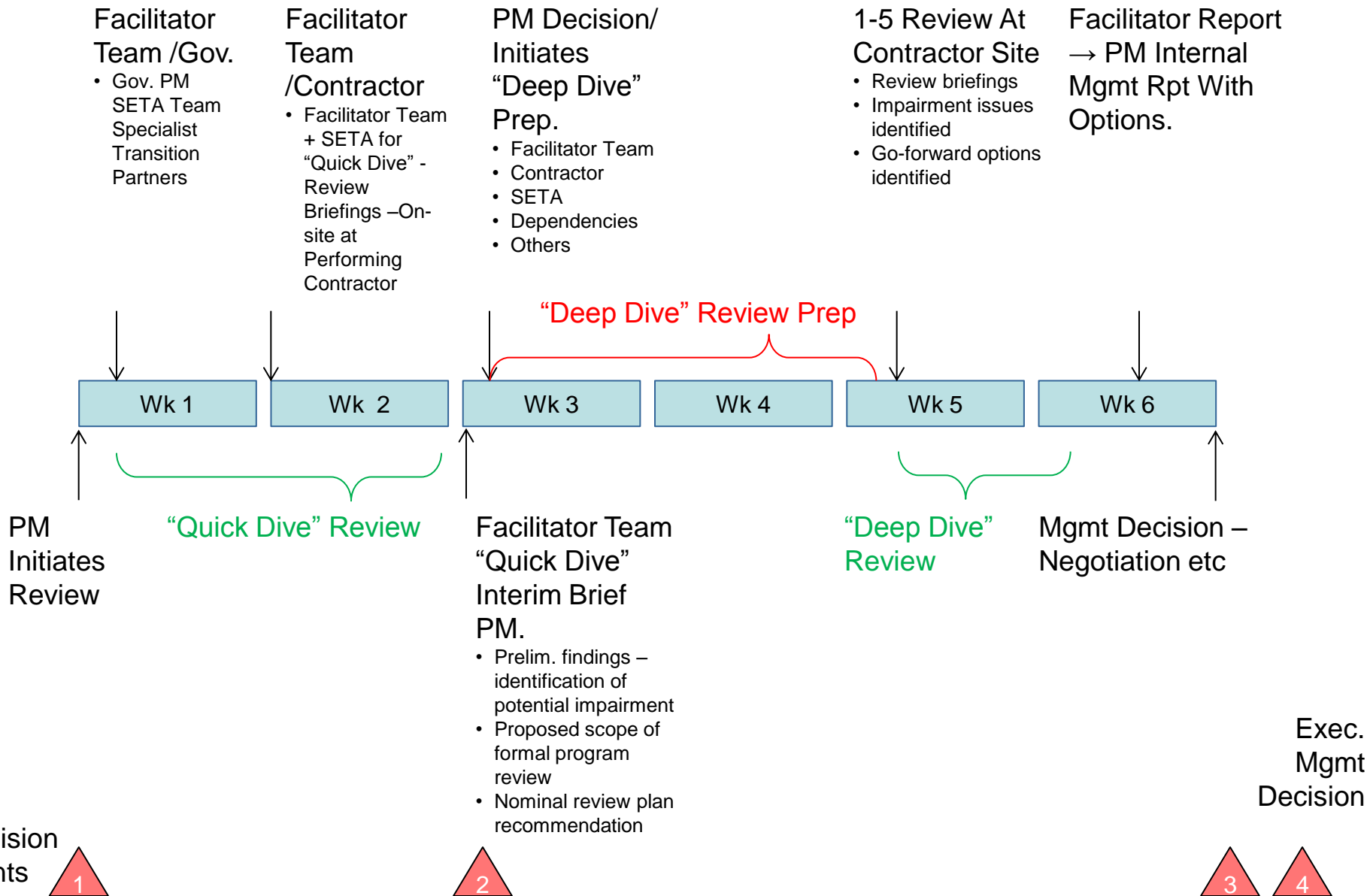
Structured Review Process

- Idea is to provide a structured stock-taking service to Government program management to detect and identify program performance problems and provide advice to set up for recovery, improvement or in a worst case, termination
- To be characterized as:
 - Operates under the aegis of the PM
 - Fast response
 - Sensitive to the issue of management credibility
 - Providing critical understanding of programmatic and technologies
 - Providing review decision off-ramps
 - “Deep Dive” review is a Government-Contractor cooperative effort that assesses program performance in a *without prejudice* forum
 - Generates findings to support Executive Management decision
- Initiated by PM concerns – leads to a “Quick Dive” review by a small focus team – Deep Dive if warranted

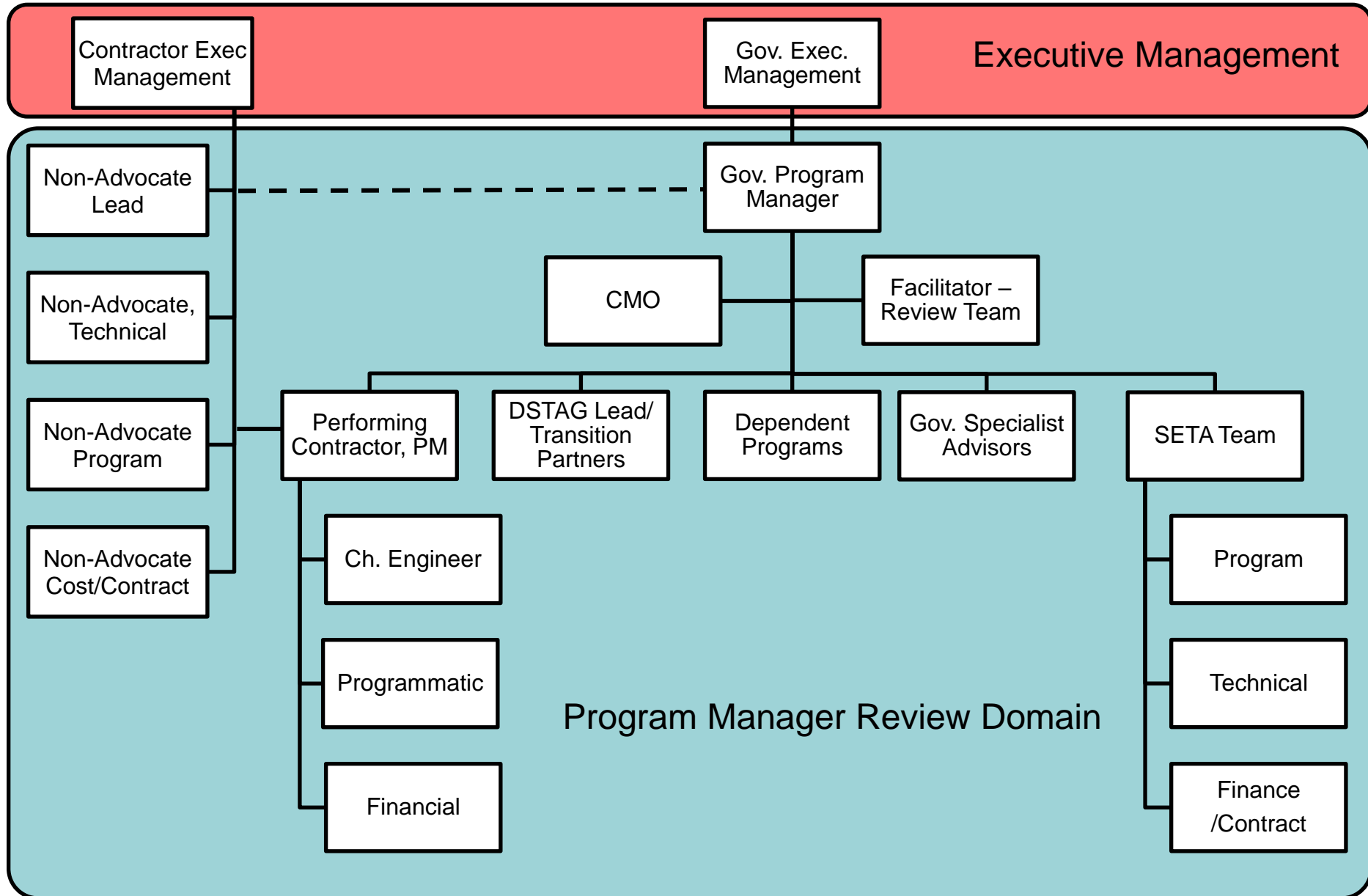
Program Impairment – Review Decision Process



Program Impairment – Review Planning Schedule



Program Impairment – Review Chain Of Command



Program Impairment – Quick Dive Review

- Informal review process to establish by limited review team (nom. 3-4 + SETA):
 - Whether symptoms of program impaired function are substantive
 - What nominal causes may exist
 - Establish recommendations or otherwise for scope of a Deep Dive review
- Develop and provide a report and supporting evidence/material to the Gov. PM in support of his/her decision for next steps

	Day 0	Day 1	Day 2	Day 3	Day 4
Week 1	Meeting With PM: <ul style="list-style-type: none"> • Decision to conduct “Quick Dive” review • Contractor tasking – Week 2 Facilitator Team on-site • PM Program team on notice 	SETA Program Discussion: Session 1: <ul style="list-style-type: none"> • Requirements and Transition Plan • Contract Overview • Funding Session 2: <ul style="list-style-type: none"> • Program documentation 	Program Discussions: Session 1: <ul style="list-style-type: none"> • PM Session 2: <ul style="list-style-type: none"> • Technical SETA Briefings Session 3: <ul style="list-style-type: none"> • Financial SETA Briefings 	Program Discussions: Session 1: <ul style="list-style-type: none"> • CMO discussion • Contract • Financial Session 2: <ul style="list-style-type: none"> • Program specialists • Other interests • Dependent programs 	Program Discussions: Session 1: <ul style="list-style-type: none"> • Transition partners • DSTAG
	Day 5	Day 6	Day 7	Day 8	Day 9
Week 2	Contractor Site Program Briefings/Discussions: Session 1: <ul style="list-style-type: none"> • Contractor Management meeting • Requirements/goals Session 2: <ul style="list-style-type: none"> • PM Technical Overview/discussion 	Contractor Site one-on-one Program discussions: Session 1: <ul style="list-style-type: none"> • Technical Briefings • Technical team Session 2: <ul style="list-style-type: none"> • Documentation review Session 3: <ul style="list-style-type: none"> • PM program discussion 	Contractor Site one-on-one Program discussions: Session 1: <ul style="list-style-type: none"> • Technical Briefings Session 2: <ul style="list-style-type: none"> • Contract • Financial Session 3: <ul style="list-style-type: none"> • PM discussion 	Contractor Site Program Briefings: Session 1: <ul style="list-style-type: none"> • Programmatic issues • Funding Session 2: <ul style="list-style-type: none"> • Oh by the ways Session 3: <ul style="list-style-type: none"> • PM discussion 	Review Material and write report/chart sets : <ul style="list-style-type: none"> • Review findings • Protected: <ul style="list-style-type: none"> • Gov. • SETA • Contractor

Program Impairment – Deep Dive Review

- Definitive diagnostic review process to establish causes and potential remediation action for an impaired program
- Deep Dive review is conducted over 4-5 working days at the Contractor site and in Gov. program offices – assumes two-weeks prep. effort
- Day 5 separates Gov. and Contractor caucus sessions and in-house reports

	Day 0	Day 1	Day 2	Day 3	Day 4
Week 1		Contractor Site Program Briefings: Session 1: <ul style="list-style-type: none"> • Review Teams Caucus • Requirements and Transition Plan • Contract Overview • Funding Session 2: <ul style="list-style-type: none"> • Programmatic Issues 	Contractor Site Program Briefings: Session 1: <ul style="list-style-type: none"> • Technical Briefings Session 2: <ul style="list-style-type: none"> • Technical Briefings Session 3: <ul style="list-style-type: none"> • Breakout meetings and discussions 	Contractor Site Program Briefings: Session 1: <ul style="list-style-type: none"> • Technical Briefings Session 2: <ul style="list-style-type: none"> • Contract • Financial Session 3: <ul style="list-style-type: none"> • Breakout meetings and discussions 	Contractor Site Program Briefings: Session 1: <ul style="list-style-type: none"> • Contract • Financial Session 2: <ul style="list-style-type: none"> • Programmatic Issues Session 3: <ul style="list-style-type: none"> • Breakout meetings and discussions
	Day 5	Day 6			
Week 2	Program Office Briefings - On Site (Washington): <ul style="list-style-type: none"> • Dependent programs • DSTAG outbrief & Discussions • Telecon with Contractor Non-advocates Discussions and finalize Issues arising and recommendations	Review Reports and Chart Sets with SETA team and submit to Program PM: <ul style="list-style-type: none"> • General review findings • Protected: <ul style="list-style-type: none"> • Gov. • Contractor 			

Review Team

- Quick Dive – 2-4
- Deep Dive - 4-8
- Tailored with expertise relevant to individual program reviews
- Stature of team for credibility
- Availability issue – will need a specialist bank to draw on; available quickly
- Specialists:
 - Programatics - transition
 - Contract – finance - EVM
 - Systems
 - Avionics/radar/comms
 - RW, FW, , UAVs, engines
 - Robotics
 - Need multi-disciplinaries!